

**WHEN IT'S TIME TO BUILD
NEW GENERATION**

**Find The Expertise You Need
In One Company**

SPECTRUM ENERGY, INC.

True “Turnkey” Services

- ◆ Power Plant Development & Permitting
- ◆ Engineering, Procurement, Commissioning
- ◆ Discount On Engineering Fees For APPA Members

Hometown Connections
PROVIDING COMPETITIVE ADVANTAGE TO PUBLIC POWERSM



**TURNKEY ENGINEERING, PROCUREMENT & CONSTRUCTION SERVICES—
ENGINEERING FEE DISCOUNT**

To bring cost-effective, turn-key generation development services to public power utilities, including discounts on engineering fees, Hometown Connections is pleased to join forces with Spectrum Energy, Inc., a company with proven experience developing generation for public power. Begin your next power plant project by contacting Hometown Connections.

Hometown Connections is a subsidiary of the American Public Power Association (APPA). Spectrum Energy provides complete engineering, procurement, construction and commissioning services for combustion turbine and reciprocating engine power plants fueled by natural gas. APPA member utilities purchasing generation development services through this marketing alliance will save 10 percent on the associated engineering costs.

Since 1998, Spectrum has completed projects for the U.S. market totaling more than 660 megawatts, including 45 MW projects for City Water & Light of Jonesboro, Ark., and the Delaware Municipal Electric Corporation (DEMEC).

Spectrum Energy takes pride in exceeding customers' expectations, from the initial design meetings until the start-up is complete. The company is unique in that every Spectrum professional has at least 20 years experience in the power business. And when you work with Spectrum Energy, you work with the same team members from day one until the project is complete. The engineers who design the plant will be there on start-up day.

Services include:

- ◆ Initial project consultation, including scope, goals, economics
- ◆ Identification of attainment/non-attainment zones
- ◆ Site identification & land acquisition
- ◆ Air emission calculations
- ◆ Support preparation of permits including: air, water, zoning, construction, etc.
- ◆ Interconnection requests, for electric and gas transmission
- ◆ Power plant engineering, procurement
- ◆ Project management, construction and commissioning

ABOUT SPECTRUM ENERGY, INC.

Spectrum Energy, Inc. is a full service development/design company with offices in Irvine, Calif., and Charlotte, North Carolina. Spectrum's core area of expertise is providing complete engineering, procurement, construction and commissioning services for aeroderivative combustion turbines.

Spectrum also provides project development services; including site identification, air permitting and zoning. Spectrum's clients include City Water & Light of Jonesboro, Arkansas, Delaware Municipal Electric Corporation, Duke Energy North America, Cinergy, Constellation Power and Public Service of New Mexico. For more information: www.spectrumenergy.com.

ABOUT APPA/HOMETOWN CONNECTIONS

Hometown Connections is a subsidiary of the American Public Power Association (APPA), a Washington, D.C.-based national service organization representing the interests of the nation's more than 2,000 community- and state-owned electric utilities. Launched in 1998, Hometown Connections helps APPA members address the changing electric utility marketplace by securing national group pricing and service arrangements from leading industry suppliers. For more information: www.hometownconnections.com

NEXT STEPS

To learn more about how Spectrum Energy can assist you with the evaluation or development of generation at your utility, please contact:

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RECENT PUBLIC POWER PROJECTS BY SPECTRUM ENERGY, INC.

**Delaware Municipal Electric Corporation
Smyrna, Delaware**

- ◆ LM6000 Simple Cycle, Dual Fuel
Enhanced Sprint/Chilled Inlet
- ◆ Hot SCR
- ◆ Black Start
- ◆ Spectrum responsible for full EPCM
- ◆ Commercial Operation December 2001



City Water & Light, Jonesboro, Arkansas

- ◆ LM6000 Peaking Plant, Full Chilling
- ◆ Engineering & Procurement: Spectrum Energy, Inc.
- ◆ Commercial Operation June 2000
- ◆ Recipient of the Construction Excellence Award 2000